



Health Department Staff



Pictured: Row 1: Minchen Vickers, Lisa Castle, Debra Elliott.
Row 2: Tammy Napier, Jessica Bazell, Debra Sinnott, Jamie Funk, Emily Norris, Tiffany Colliton.
Row 3: Stephanie Runge, Susan Robison, Kelly Taulbee, Wendy Hanna, Shari Schorr, Rachel Montgomery.
Row 4: Doug Fisher, Larry Cormack.

Public Health- Serving Our Community Proud!

Board of Health Members 2011

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Vice President Dr. Doug Carr
Members: Steven Carpenter
Catherine Knoop
Ruth Ann Spatar
Medical Director Dr. George Ralph



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HOCKING COUNTY HEALTH DEPARTMENT

Annual Report



Letter from the Health Commissioner

I am once again proud to introduce the 2011 Logan-Hocking County Health District Annual Report. The Annual Report is the means in which we are able to highlight a few examples of our many activities and accomplishments during the past year. It offers a glimpse of the broad range of services provided and the outstanding effort made by the staff to accomplish the mission and vision of the Health District.

This year, I am extremely proud of how we focused on our practice of fiscal responsibility. Like all government agencies providing public services, the recession has caused us economic difficulties that provided our team an opportunity to make sure we are accountable for the funds and resources entrusted to us. Fiscal responsibility emerges from the quality of an organization's leaders. Fiscally responsible leaders possess humility, transparency, impeccable character, and a can-do spirit. I expect our leadership, including myself, to be results-oriented and to be characterized as people who set a positive example for staff. Leadership is not rank, privilege, title, or money.

Mission

Our mission is to serve and educate the citizens of Hocking County with public health programs that prevent disease, promote healthy lifestyles, and protect the environment.

Vision

The vision of the Hocking County Health Department is to achieve excellence in health education, disease prevention and environmental health. It is our desire to provide high quality, community friendly, accessible services that reflect our mission in accordance with the Public Health Standards, and make the Hocking County Health Department become recognized as a model public health agency.

Rather, leadership requires a deep sense of responsibility. The floundering economy has placed even greater demands on the resources of Public Health. Meeting an increase in demand for services in an environment of declining resources required investing in resourceful strategies:

- ◆ Adding value to services by focusing on client needs
- ◆ Following an approved budget
- ◆ Eliminating waste and streamlining operations through process management
- ◆ Learning and implementing a quality improvement process
- ◆ Tightly controlling costs
- ◆ Reducing expenditures
- ◆ Eliminating duplication
- ◆ Innovative cross training of staff
- ◆ Restructuring of the flu vaccination billing program
- ◆ Reducing hours in the plumbing program
- ◆ Reducing staff level by attrition
- ◆ No raises in employee salaries
- ◆ Finding a new, less expensive location for the offices of Hocking County Health Department

The leverage we achieved through collaboration and partnership, paired with cost containment, enabled us to be strong stewards of our limited funds and resources. The rules are effectiveness, efficiency, transparency and accountability in the management of our financial resources. Fiscal management is hard work but remains particularly important as we continue to face the uncertainty of the troubled economy. The leadership and staff of the Hocking County Health Department are committed to earning your trust by ensuring that we spend every dollar carefully in a responsible and accountable manner.

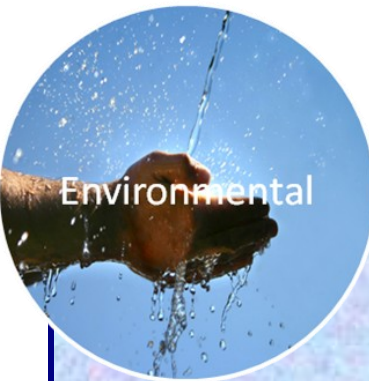
I hope you find this report informative and that it provides reassurance about how the Board of Health and Staff are continually striving to improve and protect the health and lives of the residents in Hocking County.



Douglas S. Fisher, DPM
Health Commissioner

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Environmental

Hocking County was **awarded \$160,000 from the Ohio Environmental Protection Agency** to assist homeowners with failed sewage treatment systems. The Water Pollution Control Loan Fund was granted to Hocking County on behalf of the Hocking County Health Department and Hocking County Commissioners. Eligibility for the these funds is based on annual gross income. Homeowners were first prescreened over the telephone to make sure they were eligible. Sanitarians then assessed the site to determine how best to remediate the sewage failure. Permits were issued and combined into contracts which were sent to installers who wanted to participate in the program. The contractor with the best estimate was chosen to install the systems and was paid from the fund. This program is on-going. **Additionally, an application for more funds for 2012 was sent to the EPA and approved.** This means even more systems will be repaired or replaced for eligible homeowners greatly assisting them financially but also helping protect the public and the environment while creating much needed jobs for our installers.

- Partnered with Hocking Hills Tourism Association for the first free Bed Bug Summit. Over 112 attendees learned firsthand from professionals how to identify and eradicate these pesky bloodsuckers. Due to the popularity of this topic, a similar presentation was given to a variety of Hocking County agencies.
- The Environmental Division passed two critical surveys by the Ohio Department of Health for the Food Safety Program and the Recreational Program including campgrounds, public swimming pools, and manufactured home parks.
- The annual Contractors Workshop and Trade-show was held in February in conjunction with the Soil & Water Conservation District. Approximately 85 attended this free all day event that features speakers and vendors.
- The second annual Earth Day event took place on April 29th at the Hocking County Fairgrounds. Children from the Middle School were treated to over 20 exhibits and workstations promoting environmental friendly activities.
- The annual Hocking County Rabies Clinic was held in mid -May sponsored by the Health Department and local Veterinarians. Over 230 cats and dogs were vaccinated against this fatal virus.
- Sanitarians were busy over the summer inspecting 55 mobile food units and temporaries at the Annual Washboard Festival, Hocking County Fair, and Pow Wow.
- The first Warrior Dash event was held on June 4th. Due to the large scale, a Mass Gathering permit and temporary food license were issued. Sanitarians were on site to ensure the public had a safe and healthy experience.
- Sanitarians were joined for six weeks by an intern from Hocking College majoring in Geo-Environmental Science. The division enjoyed working with the college and sharing on-the-job experiences in the environmental field.
- Ohio adopted new Private Water System Rules on April 1, 2011, to help protect our drinking water. The new rules allow sanitarians to sample water systems using a new bacteria analyses called CFU that counts the number of colony forming bacteria. Samples with 4 or less colonies are acceptable for human consumption.



Jessica Bazell, Minchen Vickers
Wendy Hanna, Larry Cormack

- In order to accurately set fees, cost analyses is run for every program yearly as required by state law. Sanitarians attended a training on the food cost analyses sponsored by the Ohio Department of Health and Ohio Department of Agriculture.

Townships Visited 2011

Benton	174
Falls	302
Falls/Gore	51
Goodhope	118
Green	163
Laurel	133
Marion	122
Perry	116
Saltcreek	47



Public Health Services

Environmental

Programs & Inspections

- Private Water Systems
- Food Protection
- Household Sewage Treatment Systems
- School Safety
- Solid Waste
- Manufactured Home Parks
- Public Swimming Pools/Spas
- Campgrounds and Resident Day Camps
- Tattoo/Body Piercing Establishments
- Animal Bite Investigations
- Water Sample Collections
- West Nile Virus Prevention
- Larvaciding
- Rabies Prevention
- Public Health Nuisance Investigation
- Residential and Commercial Plumbing
- Home Property Evaluations
- Home Sewage Treatment Evaluations
- Lot Split Approvals/Subdivision Approvals
- Food-borne Illness Investigations

Public Health Infrastructure

- Epidemiology
- Response Planning
- Preparedness Education
- Pandemic Influenza Planning
- Regional Readiness in South Central Ohio
- Local, Regional and Statewide Disaster Exercises & Planning
- Smoke Free Ohio

Nursing Programs

Education

- Handwashing/Squid School
- School Health Programs
- Tobacco Prevention
- Physical Fitness/Childhood Obesity

Home Visits

- Newborn
- BCMH (Bureau for Children with Medical Handicaps)
- Child and Family Health Services

Screenings

- Blood Pressure
- Hepatitis C Testing
- HIV Screening
- School Hearing and Vision Checks

Clinics

- Flu Shots
- Eye Clinic
- Immunizations (Adult & Children)
- Pregnancy Tests
- Tb Tests
- Pediatric Ear, Nose & Throat Clinic

Programs

- Car Seats
- Child Fatality Review
- Childhood Lead Poisoning Investigation
- Communicable Disease
- Community Health Assessment
- Head Lice Eradication
- Project Safe



Vital Statistics

- Birth and Death Records
- Genealogy
- Paternity Affidavits

WIC

- Breastfeeding Education & Support
- Breastfeeding Peer Counseling
- Community Outreach
- Health and Nutrition Assessments
- Nutrition Education and Counseling
- Provide Supplemental Highly Nutritious Foods



Tammy Napier & Cheryl Proctor

Top Advances in Public Health in the Last Decade



Vaccination



Motor-Vehicle Safety



Safe Workplaces



Control of Infectious Disease



Decline in death as a result of coronary artery disease

Vaccination
Programs of population-wide vaccinations resulted in the eradication of smallpox; elimination of polio in the Americas; and control of measles, rubella, tetanus, diphtheria, Haemophilus influenzae type b, and other infectious diseases in the United States and other parts of the world.

Motor-vehicle safety
Improvements in motor-vehicle safety have contributed to large reductions in motor-vehicle-related deaths. These improvements include engineering efforts to make both vehicles and highways safer and successful efforts to change personal behavior (e.g., increased use of safety belts, child safety seats, and motorcycle helmets and decreased drinking and driving).

Safer workplaces
Work-related health problems, such as coal workers' pneumoconiosis (black lung), and silicosis - common at the beginning of the century-have been significantly reduced. Severe injuries and deaths related to mining, manufacturing, construction, and transportation also have decreased; since 1980, safer workplaces have resulted in a reduction of approximately 40% in the rate of fatal occupational injuries.

Control of infectious diseases
Control of infectious diseases has resulted from clean water and better sanitation. Infections such as typhoid and cholera, major causes of illness and death early in the 20th century, have been reduced dramatically by improved sanitation. In addition, the discovery of antimicrobial therapy has been critical to successful public health efforts to control infections such as tuberculosis and sexually transmitted diseases (STDs).

Decline in deaths from coronary heart disease and stroke
Decline in deaths from coronary heart disease and stroke have resulted from risk-factor modification, such as smoking cessation and blood pressure control coupled with improved access to early detection and better treatment. Since 1972, death rates for coronary heart disease has decreased 51%.

The Vital Statistics Office has birth and death records from 1909 to present. The following services are provided:

- Birth certificate
- Death certificate
- Genealogical research
- Completion of "Acknowledgement of Paternity Affidavits"



Leading Casuses of Death 2011	Cardiac	60
	Cancer	38
	All other Causes	30
	Undetermined/Natural Causes	13
	Pulmonary	17
	Dementia	9
	Organ/Multi-system Failure	2
	Pneumonia	16
	Pending	14
	Homicide/Suicide	2

2011 Health Service Report

Environmental

Animal Bites	66
Building Permits	73
Food Inspections/CCP	370/85
Lot Splits/subdivisions	16/0
Nuisance Complainants	152
Plumbing Permits	76
Plumbing Inspections	278
Water Cond. Permits	33
Pools/Camps	56/33
Realty (H2O & Septic)	30
School Safety Inspections	22
Sewage Finals	109
Sewage Permits	69
Site Evaluations	65
Water Samples	243
Water Systems	71

Nursing

BCMh	46
Blood Pressures	103
Car Seats	68
CFHS	2
Clinics	134
Flu	2748
Head Lice	52349-359
Health Education	150
Hearing	122
Home Visits	79
Immunizations	3584
Lead	7
Pregnancy Tests	163
Project Safe	840-24
Tobacco Education	150
Tuberculin Skin Tests	784-726
Vision	104

WIC

Clients Served	1000
Breastfeeding	48
Children	576
Infants	211
Post Partum	66
Pregnant	99
Certification/Recert	2056
Nutrition Education	1614



WIC has historically been known for **“Doing more with less.”** This was evident this past fiscal year. Fiscal year 2011, was one of the most tumultuous in the history of the federally funded WIC program. Uncertainty of funding, plagued all local WIC programs until Congress passed a final spending bill on April 18th. State WIC took a 10% overall cut. However, local funding stayed flat for 2011 with our grant remaining at \$184,601. The WIC staff has utilized **“thinking outside of the box”** strategies to continue our excellent programming and participant service while **“doing more with less”**. Hocking County’s percent of participation served of the project’s potential eligible was 95.9%, which is higher than the State average of 82.4%. This indicates a greater need for WIC services within our county. In an effort to shoulder the financial burden, an open support staff position was not filled. By staff working together for the common goal of taking care of the needs of Hocking County participants, our WIC program continues to be successful while being vigilant with the grant dollars awarded to us.

- Sponsored the 8th Annual Health & Fitness 5K Walk/Run, with over \$3,000 being raised for local food pantries. Over \$24,000 has been raised for the local food pantries over the last eight years.
- Hocking County WIC’s grant was for \$184,000 & serves 95% of our potentially eligible population and has a current participation of 980.
- Hocking County was one of 5 other counties to pilot the Statewide Immunization Program, Impact SIIS. Every WIC child has their immunization record screened at each visit to ensure that each child is up to date with their immunizations.
- WIC staff assisted and participated in the annual Kidpalooza event serving over approximately 400.
- WIC staff participates in a prenatal smoking program. Screening and offering education to moms who smoke and helping those who would like to quit by providing them with QUIT LINE information (1-800-QUIT-NOW).



Lisa Castle, Stephanie Runge
Rachel Montgomery & Tiffany Colliton

Breastfeeding Support/Education

- Rachel Montgomery RN, CLC continues as WIC’s Breastfeeding Coordinator. She and Peer Counselor, Stephanie Runge delivered Breastfeeding Education Baskets with support and information to local Physicians.
- Attended “Latch On America”. The Latch On Bus traveled for 45 days to 30+ cities to spread awareness and to empower breastfeeding moms.
- Presented breastfeeding information and education at the monthly Brown Bag lunch for partnering community agencies.
- Sponsored Breastfeeding Room at the Community Health Fair in March.
- Sponsored a “Breastfeeding Nook” at the 2011 Hocking County Fair giving mother’s a clean semi-private area to feed their babies. Complimentary breastfeeding information and education was provided.

August Breastfeeding Awareness Activities

- Sponsored first annual Pool party with over 60 people in attendance. They also enjoyed snacks and drinks. Breastfeeding information was distributed.
- Offered free Community Breastfeeding Class held in August.
- Held a breastfeeding event at Laurelville Park. Kids played games, got their hand and foot prints done and offered breastfeeding information to new or soon-to-be moms.



Nursing

Up until 2008 the health department received adult flu vaccine from the Ohio Department Health for **\$.50 a dose**. The Ohio Department of Health has been decreasing their adult flu order for the last two years, and no longer provides this service for adults that have insurance or can afford to pay for vaccine. We do continue to utilize the Vaccine for Children’s (VFC) program through the Ohio Department of Health for children’s flu vaccine.

We slowly started private purchasing our adult vaccine over the last three years and continued to rely on donations and Medicare/Medicaid reimbursement to break even. **However, in 2010 we lost almost \$10,000 in our flu vaccine distribution program.** This was mainly due to Medicare becoming more involved in Managed Medicare companies, which we are not able to bill. We simply could not afford to lose this much money each year.

The health department has seen a slight decrease in flu vaccine demand over the last few years and the price of vaccine and supplies increasing, we decided to charge a minimal fee of \$10 for flu shots this year. This fee simply covered the cost of the vaccine and supplies. In addition, we utilized a company called VaxCare to help with the purchase of flu vaccine for the Medicare population. This also enabled us to provide high-dose flu vaccine to those over 65 years of age.

- Opiate Task Force- Began in summer of 2011. This task force came about from an initiative through the Governor’s office. The Health Department. initially chaired the task force, but gave the lead to the 317 Board in August. We continue to be an active partner in this task force.
- Participated in the Project Safe Program as a community partner with the Logan-Hocking School District: promoted chair volleyball with seniors, sponsored mileage club, and conducted various educational programs for students.
- Provided free HIV screening (28) & Hepatitis C Testing (14) for restricted high-risk individuals.
- Collaborated with DJFS to provide child passenger safety seats to eligible participants.
- Sponsored 13th Annual Back to School Bash with over 600 middle-school youth in attendance
- Co-chaired the 13th Annual Kidpalooza Community Event with over 400 in attendance
- Reported an immunization rate of 88% up-to-date rate for children by the age of 24 months.
- Participated in the 2nd Annual Community Health Fair over 400 participants in attendance
- Initiated a Back to Sleep Campaign, post-partum depression awareness and nutrition education as primary objectives for our Child Family Health Service grant.



Lisa Castle, Rachel Montgomery
Kelly Taulbee, Emily Norris

Communicable Disease

Campylobacteriosis	5
Chlamydia	36
Giardiasis	1
Gonococcal	9
Hepatitis C (chronic)	33
Legionellosis	4
Mycobacterial Disease	2
Pertussis	1
Salmonellosis	1



Preparedness

Over the last 3 years the Public Health Preparedness Grant has continued to face multiple reductions in grant funding. Furthermore, the transition of the Public Health Coordinator moving to the Fiscal position left a void within the Public Health Preparedness Grant. Administration was faced with a challenging decision: **hire a new Preparedness Coordinator or make use of existing staff within the health department to oversee programming.** It seemed like a perfect fit to utilize the Nursing Division to fill this gap since the grant focuses on many facets of public health nursing such as: engaging other nurses, such as those who are retired or unemployed, as well as students, and volunteers to assist with disaster prevention, planning, response, recovery, training and exercises, dealing with special populations, infectious disease, preparing for biological or hazardous events that would require citizens needing to receive prophylaxes. This was also a win – win situation for the Nursing Division with the reduction in public health nursing services related to state funding cuts with grant programming. Therefore, the decision was made to cross-train existing nurses for the preparedness position and ensure all nursing positions were safeguarded. This transition has worked out extremely well. This creative problem solving has saved the Board of Health over \$18,696.81 dollars during fiscal year 2011. These are funds that would have been paid out of the General Health Fund and has allowed all existing positions to be maintained.

Exercises

- Designed and administered a “Deliberate Biological Agent Release” TableTop Exercise.
- Evaluated multiple public health tabletop exercises throughout Homeland Security Region 7.
- Participated in and/or evaluated functional and tabletop exercises of various emergency response agencies throughout Homeland Security Region 7.

Educational Outreach

- A primary educational focus for this year was the promotion of the Medical Reserve Corp (MRC). MRC is a community based. Civilian, volunteer program that engages volunteers to help strengthen local public health infrastructure, as well as respond to disasters across the state or nation. The theme for the 2011 Hocking County Fair Booth was Emergency Preparedness and MRC. We gave away seven family emergency response kits to fair goers during the week of the fair. Over 700 youth participated in a scavenger hunt around the fairgrounds. Upon completion of the hunt youth were given a backpack with emergency response supplies including: a flashlight, whistle, band-aids and a family emergency plan.

Trainings

- Organized an event featuring emergency response assets within Homeland Security Region 7, such as:
 - Refrigerated Remains Trailer
 - Urban Search & Rescue’s Mass Casualty trailer
 - Blu-Med portable facility structure
- Organized and participated in training for health department employees on MicroSoft Office Word program.
- Assisted in the organization and facilitation of “Point of Dispensing/Mass Prophylaxis” training for local health departments within Homeland Security Region 7.
- Assisted in the organization of RealOpt program training, a program that assists in the design of mass dispensing activities for local health departments.
- Received training on:
 - Weapons of Mass Destruction,
 - Recovery from Disaster,
 - Rapid Assessment following Disaster,
 - Risk and Vulnerability Assessment, Collaborative Leadership in Homeland Security



Safer and healthier foods

Since 1900, safer and healthier foods have resulted from decreases in microbial contamination and increases in nutritional content. Identifying essential micronutrients and establishing food-fortification programs have almost eliminated major nutritional deficiency diseases such as rickets, goiter, and pellagra in the United States.

Healthier mothers and babies

Healthier mothers and babies are a result of better hygiene and nutrition, availability of antibiotics, greater access to health care, and technologic advances in maternal and neonatal medicine. Since 1900, infant mortality has decreased 90%, and maternal mortality has decreased 99%.

Family planning

Access to family planning and contraceptive services has altered social and economic roles of women. Family planning has provided health benefits such as smaller family size and longer interval between the birth of children; increased opportunities for pre-conceptional counseling and screening; fewer infant, child, and maternal deaths; and the use of barrier contraceptives to prevent pregnancy and transmission of human immunodeficiency virus and other STDs.

Fluoridation of drinking water

Fluoridation of drinking water began in 1945 and in 1999 reaches an estimated 144 million persons in the United States. Fluoridation safely and inexpensively benefits both children and adults by effectively preventing tooth decay, regardless of socioeconomic status or access to care. Fluoridation has played an important role in the reductions in tooth decay (40%-70% in children) and of tooth loss in adults (40%-60%).

Recognition of tobacco use as a health hazard

Recognition of tobacco use as a health hazard in 1964 has resulted in changes in the promotion of cessation of use, and reduction of exposure to environmental tobacco smoke. Since the initial Surgeon General's report on the health risks of smoking, the prevalence of smoking among adults has decreased, and millions of smoking-related deaths have been prevented.



Fiscal

Public health is critical to the health and well being of our community. In order to provide essential public health services and state mandated programs in Logan and Hocking County, the financial support of the community is key. The Health Department relies on levy support for approximately 36% of its revenue. The Levy will allow the Health Department to maintain daily operations while providing necessary services within the community. Below is the 2011 Combining Statement of Cash Receipts and Cash Disbursements of all Funds. We greatly appreciate your support of public health and look forward to improving the health of our community!

Fund Name	Board of Health	Capitol Projects	Wellness Incentive/Retirement	Solid Waste	Public Health Infrastructure	Camp-Park Fund	Food Service	Water System	Sewage	Swimming Pools/Spas	CFHS Grant	PHER Grant	WIC Grant	NACCHO Grant	WELCOME HOME	H.R.A Fund	TOBACCO PREVENTION	PERRY PREVENTION	I.A.P. Grant	Totals (Memorandum Only)
Cash receipts:																				
Local taxes	523,880.53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	523,880.53
Intergovernmental	187,347.07	-	-	-	173,282	-	-	-	-	-	37,655.50	27,207.00	184,601.00	-	-	4,000.00	-	19,211.24	13,301.05	646,604.36
Fines, licenses, and permits	98,996.71	-	-	-	-	6,995.75	58,196.43	24,675.40	76,453.00	4,255.75	-	-	-	-	-	-	-	-	-	269,573.04
Miscellaneous	10,720.35	57,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,000.00
Total cash receipts	820,944.66	57,000.00	-	-	173,281.50	6,995.75	58,196.43	24,675.40	76,453.00	4,255.75	37,655.50	27,207.00	184,601.00	-	-	4,000.00	-	19,211.24	13,301.05	1,497,057.93
Cash disbursements:																				
Current:																				
Salaries	403,783.93	-	-		104,335.92	2,581.33	27,939.67	10,893.99	43,536.80	1,693.13	25,806.52	4,937.20	110,017.33	6,506.24	-	-	-	13,069.28	7,018.44	762,119.78
Fringe Benefits	-	-	-		24,069.51	-	-	-	-	-	6,442.64	1,095.30	36,954.43	1,800.94	-	-	-	4,541.83	2,294.65	77,199.30
Supplies	43,855.58	-	-		27,216.97	-	2,123.22	353.53	1,674.49	-	3,352.32	16,496.24	10,187.17	-	-	-	-	-	1,035.44	106,294.96
Equipment	30.00	-	-		-	-	-	-	-	-	-	8,908.42	-	-	-	-	-	-	-	8,938.42
Contracts - Services and Repair	27,477.99	550.00	-		19,795.61	-	-	-	200.00	-	1,950.00	-	-	-	-	-	-	-	-	49,973.60
Telephone	4,248.87	-	-		1,800.00	-	-	-	-	-	-	-	565.64	-	-	-	-	-	-	6,614.51
Travel and Expenses	7,960.28	-	-		4,229.32	48.15	1,520.40	1,502.95	4,500.00	-	209.17	-	1,112.72	1,281.94	-	-	-	121.50	-	22,486.43
Advertising and Printing	-	-	-		-	-	-	-	-	-	-	-	81.66	-	-	-	-	-	-	81.66
Public Employees Retirement	53,607.39	-	-		-	361.38	3,893.89	1,523.97	6,336.12	237.05	-	-	-	-	-	-	-	-	-	65,959.80
Worker's Compensation	7,559.34	-	-		-	51.62	-	219.95	1,263.82	33.85	-	-	-	-	-	-	-	-	-	9,128.58
Medicare	5,788.14	-	-		-	37.44	394.84	156.32	628.39	24.55	-	-	-	-	-	-	-	-	-	7,029.68
Hospitalization	42,454.31	-	-		-	-	4,200.00	-	3,349.40	-	-	-	-	-	-	-	-	-	-	50,003.71
Life Insurance	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Remittance to State	22,205.18	-	-		-	2,068.00	4,524.00	5,520.00	1,600.00	1,387.00	-	-	-	-	-	-	-	-	-	37,304.18
Rent & Utilities	22,530.40	-	-		12,237.36	-	8,950.72	-	16,074.88	-	3,084.98	-	16,849.66	-	-	-	-	-	-	79,728.00
Other Expenses	2,023.00	-	-		3,834.72	-	-	4,181.00	-	-	-	-	1,907.92	-	-	3,597.82	-	-	-	15,544.46
Auditor/Treasurer Fees	17,720.24	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,720.24
Total program disbursements	661,244.65	550.00	-	-	197,519.41	5,147.92	53,546.74	24,351.71	79,163.90	3,375.58	40,845.63	31,437.16	177,676.53	9,589.12	-	3,597.82	-	17,732.61	10,348.53	1,316,127.31
Fund cash balances, December 31, 2011	468,134.09	238,748.52	57,024.00	231.45	67,619.74	7,558.97	20,547.11	2,730.56	8,959.12	1,011.99	16,286.53	2,894.14	17,796.23	383.52	701.15	2,966.66	6,227.37	6,534.50	6,429.40	932,785.05

Due Diligence

A few resourceful strategies that were implemented in Fiscal Year 2011 have allowed a savings of \$174,433.30.

